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From: Bibhuti Kar [bibhuti@cisco.com] Sent: Wednesday, April 21, 2004 2:53 PM To: Director - FASB

Subject: File Reference No. 1102-100 - Stock Option Expensing

To.

Chairman Robert H. Herz

In my opinion, stock option expensing is going to be disastrous for the technology industry and on-going innovation. When an employee owns a portion of the company it means *someting* to him/her. Employee works with dedication and with a sense of pride. At this state of global competition, doing something to kill innovation in USA is going to be a fatal blow to the economy which is still healing from the (in) famous 'irrational exuberence' of the 90s.

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There is no way to know the exercise price of options. So there is no accurate way to expense it.

The only merit I see in the stock option expensing is top executives who are highly compensated using stock options, sometimes, as history is witness to, *play* the stock in the short run to profit illegaly. As a remedy, there should be some regulation to limit the percentage of stock options that can be granted to top execs to sub-one percent of total float. And use the proposed method to expense the stocks allocated only to the top execs.

99% of the employees who do not have inside information, should not be punished with this method of accounting.

Thanks, Bibhuti Kar Cisco Systems Inc. 300 Beaver Brook Rd Boxboro, MA 01719